

TODD HOWARD, P. ENG., PMP

Partner, Public Sector Practice

A leading authority on the art and science of procuring, implementing, and gaining maximum benefit from enterprise information systems.

Background

The successes and scars from a 22+ year IT management consulting career with over 30 public and private sector clients lets Todd know when projects are on track, and when they are going sideways - he adeptly identifies and manages risk to maximize the chance of successful outcomes.

Todd is consistently recognized as a seasoned leader who hits the ground running - he quickly understands business needs; devises appropriate strategies; introduces methodology and best practices as needed; builds and leads high performing teams through to successful delivery.

As an independent expert with no product affiliations, Todd evaluates his Clients' programs and provides solid objective and unbiased advice to senior decision makers based solely on his technical experience and expertise. He leads the development of strategies and plans; creates business cases; manages requirements gathering; manages formal procurement processes; and, manages large programs / projects.

Recent Experience

Most recently, as an expert advisor, Todd has provided strategic advisory and management services for public sector organizations replacing their legacy enterprise information systems with commercial-off-the-shelf (COTS) solutions at the federal, provincial and municipal levels.

- ♦ [Alcohol & Gaming Commission of Ontario](#) - multi-year engagement - replacing 7 legacy enterprise systems with a COTS solution
- ♦ [Toronto Community Housing Corporation](#) - multi-year engagement - replacing tenancy management, financial and procurement enterprise systems with COTS solutions
- ♦ [Ministry of Community & Social Services](#) - multi-year engagement - replacing multiple legacy enterprise systems with a COTS solution
- ♦ [Health Canada](#) - replacing multiple provincial systems with a national COTS solution

Areas of Specialization

- ♦ Legacy system replacements with COTS solutions
- ♦ Program & project management: teams of 20+; budgets up to \$30 million; 5 to 40 person years
- ♦ IT procurement / public sector procurement
- ♦ Requirements engineering
- ♦ Software development management
- ♦ Software quality assurance management
- ♦ Data migration

Publications / Speeches / Awards

- ♦ "The Legacy Systems Replacement Handbook", forthcoming 2017
- ♦ "From Project To Product - Project Lifecycle Management for Superheroes", C3, Denver, 2016
- ♦ "Project Management: A Crucial Skill To Develop Early", Emerging Health Informatics, 2014
- ♦ "Web Services Reality", Database Management Magazine, 2002
- ♦ "Member Saves Clients' Cash with Ingenious Use of Access", TechRepublic, 2002
- ♦ 2001 eCustomer World Golden Award, Collaborative Partnering Solutions

Professional Associations

- ♦ Professional Engineers Ontario (P. Eng.)
- ♦ Project Management Institute (PMP)
- ♦ Association Professional Computer Consultants

Client List

- ♦ AGCO
- ♦ Canadian Tire Financial
- ♦ Careers Development Institute
- ♦ Cebra
- ♦ C.I. Funds
- ♦ CP Rail
- ♦ Dofasco
- ♦ Dynamic Mutual Funds
- ♦ EK3 Technologies
- ♦ eHealth Ontario
- ♦ FPFX
- ♦ Health Canada
- ♦ Housing Services Inc.
- ♦ ING Direct
- ♦ Investors Group
- ♦ LAVA Systems
- ♦ Leitch Technology
- ♦ Mackenzie Financial
- ♦ Min. Community & Social Services
- ♦ Min. Health & Long Term Care
- ♦ National Research Council Canada
- ♦ Shoppers Drug Mart
- ♦ Talvest Mutual Funds
- ♦ TD Bank
- ♦ Toronto Community Housing Corp.
- ♦ Toronto District School Board
- ♦ Toronto Lands Corp.
- ♦ Toshiba Canada

Education

- ♦ Bachelor Computer Engineering & Management, McMaster University, 1993

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